

Missouri Department of Transportation Contractor's Pay Estimate Summary

Pay Estimate Created Date: April 16, 2025

Progress Estimate Number	Contract ID	240920-D08	Pay Period Start April 2, 2025	Original Contract Amount	\$3,674,768.78
2	Prime Contractor	Capital Paving & Construction,	LLC Pay Period End April 15, 2025	Net Change Order Amount	\$0.00
2				Current Contract Amount	\$3,674,768.78

Approval Date		By User
April 16, 2025	Generated and Approved (and should be considered Draft) at the Project Office Level by	schaua1
April 16, 2025	Reviewed and Approved (and should be considered Draft) at the Resident Engineer Level by	stokez1
April 18, 2025	Reviewed and Approved at the Central Office Controllers Office Level by	ramses1

Original Completion Date	Current Completion Date	Actual Completion Date	% of Current Contract Amount Complete
November 1, 2025	November 1, 2025		75.05%

	Contract Informational Dates											
Date Description	Original Completion Date	Current Completion Date	No Milestones Exist for Contract									
Acceptance Date												
Awarded Date	October 2, 2024	October 2, 2024										
Letting Date	September 20, 2024	September 20, 2024										
Notice to Proceed Date	November 4, 2024	November 4, 2024										
Open to Traffic Date												
Work Began Date	March 13, 2025	March 13, 2025										

Contract Total Pa	y For Estimate No. 2			
		This Estimate	Previous	To Date
240920-D08				
	Total Posted Items Pay	\$960,138.18	\$1,797,868.53	\$2,758,006.71
	Gross Item Adjustments	(\$20,926.86)	(\$49,697.09)	(\$70,623.95)
	Incentive	\$0.00	\$0.00	\$0.00
	Disincentive	\$0.00	\$0.00	\$0.00
	Liquidated Damage	\$0.00	\$0.00	\$0.00
	Other Contract Adjustments	\$0.00	\$0.00	\$0.00
			\$1,748,171.44	\$2,687,382.76
Contract Total Pa	vable This Estimate:	\$939.211.32		

Items Paid This Estimate Period

Project Number	Line Number	Item Code	Item Description	Unit	Unit Price	Current Installed Qty	Current Installed Amount			
JST0095	0030	4071005	TACK COAT	GAL	\$2.500	8,689	\$21,722.50			
	0150	4020520	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SURFACE LEVELING)	TONS	\$84.780	6,871.47	\$582,563.23			
	0160	4020520	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SURFACE LEVELING)	TONS	\$86.770	4,101.1	\$355,852.45			
Project JST00	Project JST0095 - Total									
Overall - Tota	1						\$960,138.18			

Contract Adjustments This Estimate

No Contract Adjustments Exist on Contract

		ments This Estimate						
Project Number	Line No.	Item Description	Adjustment Type	Other Item Adjustment Type	Comments	Adjustment Quantity	Line Item Adjustment Unit Price	Adjustment amount
JST0095	0020	GRAVEL (A) OR CRUSHED STONE (B)	Material			-560.52	\$31.59	(\$17,706.83)
	0020	GRAVEL (A) OR CRUSHED STONE (B)	Material		This adjustment offsets the original system- generated Material Payment Estimate Item Adjustment (0001) due to user schaua1 overridding Payment Estimate Exception 1 on the current Payment Estimate.	560.52	\$31.59	\$17,706.83
	0030	TACK COAT	Material			-26,552	\$2.50	(\$66,380.00)
	0030	TACK COAT	Material		This adjustment offsets the original system- generated Material Payment Estimate Item Adjustment (0002) due to user schaua1	26,552	\$2.50	\$66,380.00

Revision 3/23/2023 Page 1 of 9



Missouri Department of Transportation Contractor's Pay Estimate Summary

Pay Estimate Created Date: April 16, 2025

Progress Estimate Number
2 Contract ID 240920-D08 Pay Period Start April 2, 2025 Original Contract Amount \$3,674,768.78
Prime Contractor Capital Paving & Construction, LLC Pay Period End April 15, 2025 Net Change Order Amount \$0.00
Current Contract Amount \$3,674,768.78

					Ci	urrent Contra	act Amount	\$3,674,768.78
Project Number	Line No.	Item Description	Adjustment Type	Other Item Adjustment Type	Comments	Adjustment Quantity	Line Item Adjustment Unit Price	Adjustment amount
JST0095					overridding Payment Estimate Exception 4 on the current Payment Estimate.			
	0150	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SURFACE LEVELING)	Price		Reference Item Price Adjustment Index Adjustment Type applied is FUEL	2,115.29	(\$0.11)	(\$238.77)
	0150	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SURFACE LEVELING)	Price		Reference Item Price Adjustment Index Adjustment Type applied is FUEL	2,231.37	(\$0.11)	(\$251.88)
	0150	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SURFACE LEVELING)	Price		Reference Item Price Adjustment Index Adjustment Type applied is FUEL	2,524.81	(\$0.11)	(\$285.00)
	0150	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SURFACE LEVELING)	Material			-6,871.47	\$84.78	(\$582,563.23)
	0150	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SURFACE LEVELING)	Material		This adjustment offsets the original system- generated Material Payment Estimate Item Adjustment (0006) due to user schaua1 overridding Payment Estimate Exception 2 on the current Payment Estimate.	6,871.47	\$84.78	\$582,563.23
	0150	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SURFACE LEVELING)	Other Item Adjustment		AC Price Adjustment for period 4/2/2025-4/15/2025 Line 0150 - 6,871.48 tons - 3.8% AC - SL24-53 Mix ID			\$4,569.53
	0160	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SURFACE LEVELING)	Price		Reference Item Price Adjustment Index Adjustment Type applied is FUEL	1,342.03	(\$0.11)	(\$151.49)
	0160	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SURFACE LEVELING)	Price		Reference Item Price Adjustment Index Adjustment Type applied is FUEL	1,285.88	(\$0.11)	(\$145.15)
	0160	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SURFACE LEVELING)	Price		Reference Item Price Adjustment Index Adjustment Type applied is FUEL	1,473.21	(\$0.11)	(\$166.30)
	0160	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SURFACE LEVELING)	Overrun		Reference Item Price Adjustment Index Adjustment Type applied is FUEL	-311.4	\$86.66	(\$26,985.03)
	0160	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SURFACE LEVELING)	Material			-4,101.1	\$86.77	(\$355,852.45)
	0160	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SURFACE LEVELING)	Material		This adjustment offsets the original system- generated Material Payment Estimate Item Adjustment (0011) due to user schaua1 overridding Payment Estimate Exception 3 on the current Payment Estimate.	4,101.1	\$86.77	\$355,852.45
	0160	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SURFACE LEVELING)	Other Item Adjustment		AC Price Adjustment for period 4/2/2025-4/15/2025. Line 0160 - 4,101.12 tons - 3.8% AC - SL24-53 Mix ID			\$2,727.24
	0160	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SURFACE LEVELING)	Other Item Adjustment	Asphalt Cement Price	AC Price Adjustment for period 4/2/2025-4/15/2025.			(\$0.01)
		,		Adjustment	Line 016002 tons - 3.8% AC - SL24-53 Mix ID - FINAL ROUNDING			
Total								(\$20,926.86)

Revision 3/23/2023 Page 2 of 9



Missouri Department of Transportation Contractor's Pay Estimate Summary Project Details

					(Contract Project Information				
Project Federal Project Route County Location of Work Number Number										
JST0095		Resurface	F,T,EE,AA,A	BOONE		to Rte 124, on Rte T from Rte tte 124, and on Rte A from Rt	e B to Rte F, on Rte EE from Rte A to e 124 to Rte EE			
Totals by J	Job Numbe	ers								
JST0095					This Estimate	Previous	To Date			
	Poste	ed Item Pay			\$960,138.18	\$1,797,868.53	\$2,758,006.71			
	Gross	s Item Adjustn	nents		(\$20,926.86)	(\$49,697.09)	(\$70,623.95)			
			Gross Item	Pay	\$939,211.32	\$1,748,171.44	\$2,687,382.76			
	Incen	tive			\$0.00	\$0.00	\$0.00			
		centive			\$0.00	\$0.00	\$0.00			
		dated Damage	s		\$0.00	\$0.00	\$0.00			
		Contract Adju			\$0.00	\$0.00	\$0.00			

Revision 3/23/2023 Page 3 of 9



Missouri Department of Transportation Contractor's Pay Estimate Summary Exceptions

Exceptions (Discrepancies) This Estimate Period

Exceptions / Discrepencies	Explanation	Entered By	Status
Estimate Exception Type: Insufficient Materials: Project JST0095, Item 3105002, Project Item Line Number 0020, Material Set 310500296, Material 1007T1ABLDT5 - Agg Base Type 1 & 5 Limestone/Dolomite, Acceptance Action Generic 1007T1ABLDT5 is insufficient.	Working with materials and contractor to resolve.	schaua1	Overridden
Estimate Exception Type: Insufficient Materials: Project JST0095, Item 4020520, Project Item Line Number 0150, Material Set 402052096, Material 0402SLPMSL - Plant Mix for Surface Leveling, Acceptance Action Generic AspSL is insufficient.	Working with materials and contractor to resolve.	schaua1	Overridden
Estimate Exception Type: Insufficient Materials: Project JST0095, Item 4020520, Project Item Line Number 0160, Material Set 402052096, Material 0402SLPMSL - Plant Mix for Surface Leveling, Acceptance Action Generic AspSL is insufficient.	Working with materials and contractor to resolve.	schaua1	Overridden
Estimate Exception Type: Insufficient Materials: Project JST0095, Item 4071005, Project Item Line Number 0030, Material Set 407100596, Material 1015EASS1H - Emulsified Asphalt SS-1H, Acceptance Action Generic AspEmulsion is insufficient.	Working with materials and contractor to resolve.	schaua1	Overridden
Estimate Exception Type: Item Overrun: Contract 240920-D08, Contract Project JST0095, Project Item Line Number 0160, Contract Line Item Number 0160, Item 4020520, Minor Item.	Working on Change Order to Resolve	schaua1	Acknowledged
Estimate Exception Type: Item Overrun: Contract 240920-D08, Contract Project JST0095, Project Item Line Number 0190, Contract Line Item Number 0190, Item 4020520, Minor Item.	Working on Change Order to resolve.	schaua1	Acknowledged

Revision 3/23/2023 Page 4 of 9



Missouri Department of Transportation Contractor's Pay Estimate Summary Contract Line Items and Total Paid for All Estimates

Total Paid / All Items / All Estimates (Including this Estimate)
Note: Posted Quantities and Values are based on Report Generated date and can differ from the posted amount at the time the Estimate was Generated.

Contract .CONTRACT	Project No.	Category	Line No.	Item Code	Description	Bid Quantity	Net Change Order	Total Current Quantity	Unit	Total Posted Approved Qty	Unit Price	Total Value POSTED To Date (See report generated date)
0920-D08	JST0095	0001	0010	2022010	REMOVAL OF IMPROVEMENTS	1.00	0.00	1.00	LS	0.00	\$6,532.01	\$0.00
		0001	0020	3105002	GRAVEL (A) OR CRUSHED STONE (B)	1,715.00	0.00	1,715.00	TONS	560.52	\$31.59	\$17,706.83
		0001	0030	4071005	TACK COAT	42,427.00	0.00	42,427.00	GAL	26,552.00	\$2.50	\$66,380.00
		0001	0040	6161005	CONSTRUCTION SIGNS	2,959.00	0.00	2,959.00	SQFT	2,724.00	\$6.00	\$16,344.0
		0001	0050	6161025	CHANNELIZER (TRIM LINE)	162.00	0.00	162.00	EA	0.00	\$20.00	\$0.00
		0001	0060	6161098A	CHANGEABLE MESSAGE SIGN WITHOUT COMMUNICATION INTERFACE, CONTRACTOR FURNISHED, CONTRACTOR RETAINED	6.00	0.00	6.00	EA	6.00	\$3,000.00	\$18,000.00
		0001	0070	6181000	MOBILIZATION	1.00	0.00	1.00	LS	1.00	\$159,522.55	\$159,522.55
		0001	0080	6200015	PREFORMED THERMOPLASTIC PAVEMENT MARKING, 24 IN. WHITE	18.00	0.00	18.00	LF	0.00	\$35.00	\$0.00
		0001	0090	6206000C	4 IN. WHITE STANDARD WATERBORNE PAVEMENT MARKING PAINT, TYPE P BEADS	222,036.00	0.00	222,036.00	LF	0.00	\$0.22	\$0.00
		0001	0100	6206001C	4 IN. YELLOW STANDARD WATERBORNE PAVEMENT MARKING PAINT, TYPE P BEADS	455,600.00	0.00	455,600.00	LF	0.00	\$0.07	\$0.00
		0001	0110	6221001	COLDMILLING BITUMINOUS PAVEMENT FOR REMOVAL OF SURFACING (3 IN. THICK OR LESS)	237.00	0.00	237.00	SQYD	237.00	\$7.11	\$1,685.0
		0001	0120	6224010	MODIFIED COLDMILLING (DEPTH TRANSITIONS)	2,548.00	0.00	2,548.00	SQYD	2,415.43	\$18.76	\$45,313.4
		0040	0130	9031250A	U-CHANNEL POST, 3 LB	336.00	0.00	336.00	LF	0.00	\$23.70	\$0.00
		0040	0140	9035069A	SHF-FLAT SHEET FLUORESCENT	72.00	0.00	72.00	SQFT	0.00	\$87.98	\$0.00
		0050	0150	4020520	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SURFACE LEVELING)	11,964.10	0.00	11,964.10	TONS	6,871.47	\$84.78	\$582,563.23
		0051	0160	4020520	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SURFACE LEVELING)	3,789.70	0.00	3,789.70	TONS	4,101.10	\$86.77	\$355,852.4
		0052	0170	4020520	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SURFACE LEVELING)	5,095.80	0.00	5,095.80	TONS	5,080.00	\$84.17	\$427,583.6
		0053	0180	4020520	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SURFACE LEVELING)	4,164.20	0.00	4,164.20	TONS	0.00	\$90.39	\$0.00
		0054	0190	4020520	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SURFACE LEVELING)	11,738.60	0.00	11,738.60	TONS	12,330.20	\$86.54	\$1,067,055.5
	Project JS	ST0095 - To	otal Value	Posted to D	Pate as of Report Generated Date							\$2,758,006.70
920-D08 Ove	erall - Total	Value Post	ted to Dat	te as of Repo	ort Generated Date							\$2,758,006.70

Revision 3/23/2023 Page 5 of 9



Missouri Department of Transportation Contractor's Pay Estimate Summary Installed Locations of Paid Line Items (This Estimate Only)

The information below this line is supplemental to the Estimate and is provided for confirmation of detail, location and quantity of work.

Project: JST0095

Line umber	Item Code	Description	DWR Date	DWR Approval Date	Quantity Posted	Units	Location	From Station/ Log Mile	Offset/ Distance	To Station/ Log Mile	Offset/ Distance	Comments
0030	4071005	TACK COAT	4/9/25	4/15/25	1,408.00	GAL	Route T SB Lane.	4.617		1.301		
			4/10/25	4/15/25	1,359.00	GAL	Route T SB Lane. LM 1.301-0.					
							Route T NB Lane LM 0-2.1.					
			4/11/25	4/15/25	1,165.00	GAL	Route T NB Lane.	2.100		4.617		
			4/12/25	4/15/25	1,456.00	GAL	Route F SB Lane.	13.332		8.449		
			4/14/25	4/15/25	1,505.00	GAL	Route F NB Lane.	0		5.153		
			4/15/25	4/15/25	1,796.00	GAL	Route F NB Lane	5.153		10.829		
0150	4020520	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SUR	4/12/25	4/15/25	2,115.29	TONS	Route F SB Lane.	13.332		8.449		
			4/14/25	4/15/25	2,231.37	TONS	Route F NB Lane.	0		5.153		
			4/15/25	4/15/25	2,524.81	TONS	Route F NB Lane	5.153		10.829		
0160	4020520	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SUR	4/9/25	4/15/25	1,342.03	TONS	Route T SB Lane.	4.617		1.301		
			4/10/25	4/15/25	1,473.21	TONS	Route T SB Lane. LM 1.301-0. Route T NB Lane LM 0-2.1.	1.301		0		
			4/11/25	4/15/25	1,285.88	TONS	Route T NB Lane.	2.100		4.617		
			4/15/25	4/16/25	-0.02	TONS	Route T					Rounding quantity for final pay.

The information below this line are details for Construction Signs (if applicable). No Data Available

Revision 3/23/2023 Page 6 of 9



Line Item Adjustments by Estimate

Contract ID: 240920-D08

Project	Line	Description	Adjustment Type	Other Adjustment Type	Est. Number	Created Date	Created By	Amount	Remarks
JST0095	0020	GRAVEL (A) OR CRUSHED STONE (B)	Material		1	Apr 2, 2025	SYSTEM	\$17,706.83	This adjustment offsets the original system-generated Material Payment Estimate Item Adjustment (0001) due to user schaua1 overridding Payment Estimate Exception 1 on the current Payment Estimate.
					1	Apr 2, 2025	SYSTEM	(\$17,706.83)	
					2	Apr 16, 2025	SYSTEM	\$17,706.83	This adjustment offsets the original system-generated Material Payment Estimate Item Adjustment (0001) due to user schaua1 overridding Payment Estimate Exception 1 on the current Payment Estimate.
					2	Apr 16, 2025	SYSTEM	(\$17,706.83)	
				- Total				\$0.00	
			Material - Total					\$0.00	
	0020 -	Total						\$0.00	
			Material		1	Apr 2,	SYSTEM	\$44,657.50	This adjustment offsets the original system generated Material Dayment
	0030	TACK COAT	material			2025			This adjustment offsets the original system-generated Material Payment Estimate Item Adjustment (0002) due to user schaua1 overridding Payment Estimate Exception 2 on the current Payment Estimate.
					1	Apr 2, 2025	SYSTEM	(\$44,657.50)	
					2	Apr 16, 2025	SYSTEM	\$66,380.00	This adjustment offsets the original system-generated Material Payment Estimate Item Adjustment (0002) due to user schaua1 overridding Payment Estimate Exception 4 on the current Payment Estimate.
					2	Apr 16, 2025	SYSTEM	(\$66,380.00)	
				- Total				\$0.00	
			Material - To	otal				\$0.00	
	0030 -	Total						\$0.00	
	0150	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SUR	Material		2	Apr 16, 2025	SYSTEM	\$582,563.23	This adjustment offsets the original system-generated Material Payment Estimate Item Adjustment (0006) due to user schaua1 overridding Payment Estimate Exception 2 on the current Payment Estimate.
					2	Apr 16, 2025	SYSTEM	(\$582,563.23)	
				- Total				\$0.00	
			Material - To	Material - Total				\$0.00	
			Other Item	ACAD	2	Apr 16,	schaua1	\$4,569.53	AC Price Adjustment for period 4/2/2025-4/15/2025
			Adjustment			2025			Line 0150 - 6,871.48 tons - 3.8% AC - SL24-53 Mix ID
				ACAD - Total				\$4,569.53	
			Other Item Adjustment - Total					\$4,569.53	
			Price		2	Apr 16,	SYSTEM	(\$775.65)	Reference Item Price Adjustment Index Adjustment Type applied is FUEL
			FUEL	Total		2025		/#77E 08	
			Duine EttEt	- Total				(\$775.65)	
			Price FUEL - Total					(\$775.65)	
	0150 -	Total						\$3,793.88	
	0160	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SUR	Material		2	Apr 16, 2025	SYSTEM	\$355,852.45	This adjustment offsets the original system-generated Material Payment Estimate Item Adjustment (0011) due to user schaua1 overridding Payment Estimate Exception 3 on the current Payment Estimate.
					2	Apr 16, 2025	SYSTEM	(\$355,852.45)	
				- Total				\$0.00	
			Material - Total					\$0.00	
			Other Item Adjustment	ACAD :	2 A	Apr 16,	schaua1	(\$0.01)	AC Price Adjustment for period 4/2/2025-4/15/2025.
						2025		(+0.0.)	Line 016002 tons - 3.8% AC - SL24-53 Mix ID - FINAL ROUNDING
					2	Apr 16,	schaua1	\$2,727.24	AC Price Adjustment for period 4/2/2025-4/15/2025.
						2025			Line 0160 - 4,101.12 tons - 3.8% AC - SL24-53 Mix ID
				ACAD - Total				\$2,727.23	
			Other Item Adjustment - Total					\$2,727.23	
			Overrun	Overrun		Apr 16,	SYSTEM	(\$26,985.03)	Reference Item Price Adjustment Index Adjustment Type applied is FUEL
						2025		()	, , , , , , , , , , , , , , , , , , , ,



Line Item Adjustments by Estimate

Contract ID: 240920-D08

Project	Line	Description	Adjustment Type	Other Adjustment Type	Est. Number	Created Date	Created By	Amount	Remarks
JST0095	0160	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SUR	Overrun	Overrun - Total				(\$26,985.03)	
			Overrun - Total					(\$26,985.03)	
			Price FUEL		2	Apr 16, 2025	SYSTEM	(\$462.94)	Reference Item Price Adjustment Index Adjustment Type applied is FUEL
				- Total				(\$462.94)	
			Price FUEL - Total					(\$462.94)	
	0160 -	0160 - Total						(\$24,720.74)	
	0170	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SUR	Other Item Adjustment	ACAD	1	Apr 2, 2025	schaua1	\$1,447.80	AC Price Adjustment for period 3/16/2025-4/1/2025
				ACAD - Total				\$1,447.80	
			Other Item Adjustment - Total					\$1,447.80	
			Price FUEL		1	Apr 2, 2025	SYSTEM	(\$1,045.66)	Reference Item Price Adjustment Index Adjustment Type applied is FUEL
				- Total				(\$1,045.66)	
			Price FUEL - Total					(\$1,045.66)	
	0170 -	170 - Total							
	0190	BITUMINOUS PAVEMENT MIXTURE PG64-22 (SUR	Other Item Adjustment	ACAD	1	Apr 2, 2025	schaua1	\$3,514.11	AC Price Adjustment for period 3/16/2025-4/1/2025
				ACAD - Total				\$3,514.11	
			Other Item A	Adjustment -	Total			\$3,514.11	
			Overrun	Overrun	1	Apr 2, 2025	SYSTEM	(\$51,075.29)	Reference Item Price Adjustment Index Adjustment Type applied is FUEL
				Overrun - Total				(\$51,075.29)	
			Overrun - Total					(\$51,075.29)	
			Price FUEL		1	Apr 2, 2025	SYSTEM	(\$439.60)	Reference Item Price Adjustment Index Adjustment Type applied is FUEL
					1	Apr 2, 2025	SYSTEM	(\$2,098.45)	Reference Item Price Adjustment Index Adjustment Type applied is FUEL
				- Total				(\$2,538.05)	
			Price FUEL - Total					(\$2,538.05)	
	0190 -	Total						(\$50,099.23)	
JST0095 -	- Total						(\$70,623.95)		
Overall -	Total						(\$70,623.95)		

MoDOT

Contract Adjustments for Contract - 240920-D08

There are no contract adjustments to display for this contract.

Revision 3/23/2023 Page 9 of 9