\$224,939.50



Missouri Department of Transportation Contractor's Pay Estimate Summary

Pay Estimate Created Date: November 17, 2025

Progress Estimate Number 7	Contract ID Prime Contracto	250620-F N.B. Wes	F03 st Contracting Company		Period Start Period End			Original Contract Amount Net Change Order Amount Current Contract Amount	\$13,898,000.00 \$4,350.00 \$13,902,350.00		
Approval Date									By User		
November 17, 2025	Generated and Approved (and should be considered Draft) at the Project Office Level by										
November 17, 2025	Reviewed and Approved (and should be considered Draft) at the Resident Engineer Level by redhace										
November 18, 2025	Reviewed and Approved at the Central Office Controllers Office Level by										
Original Completi	on Date	Current Co	ompletion Date	al Completion	on Date	of Current Contract Amount	act Amount Complete				
November 20, 2	2026	Noveml	per 20, 2026					5.55%			
	Contra	ct Informat	ional Dates					Milestones			
Date Description	Original Compl	etion Date	Current Completion	Date		No Miles	tones Exi	st for Contract			
Acceptance Date											
Awarded Date	July 9, 2025		July 9, 2025								
Letting Date	June 20, 2025		June 20, 2025								
Notice to Proceed Date	August 11, 2025		August 11, 2025								
Work Began Date	October 9, 2025		October 9, 2025								

Contract Total Pay For Estimate No. 7										
		This Estimate	Previous	To Date						
250620-F03										
	Total Posted Items Pay	\$224,939.50	\$546,036.54	\$770,976.04						
	Gross Item Adjustments	\$91,773.00	\$0.00	\$91,773.00						
	Incentive	\$0.00	\$0.00	\$0.00						
	Disincentive	\$0.00	\$0.00	\$0.00						
	Liquidated Damage	\$0.00	\$0.00	\$0.00						
	Other Contract Adjustments	\$0.00	\$0.00	\$0.00						
			\$546,036.54	\$862,749.04						
Contract Total Pa	yable This Estimate:	\$316,712.50								

Items Paid	This Esti	mate Period	l									
Project Number	Line Number	Item Code	Item Description	Item Description Unit Unit Price Current Installed Qty								
J6S3435	0100	6131010	URNISHING AND PLACING CONCRETE MATERIAL FOR FULL DEPTH SQYD \$345.000 494.700 AVEMENT REPAIR									
	0120	6131014	FULL DEPTH PAVEMENT REPAIR SAW CUT (FOR PERIMETER AND INTERNAL SAW CUTS)	LF	\$16.000	1,944	\$31,104.00					
	0130	6131015	DOWEL BAR (DRILLING, FURNISHING AND INSTALLATION) FOR FULL DEPTH PAVEMENT REPAIR	EA	\$12.000	816	\$9,792.00					
	0140	6131017	DOWEL BAR (FURNISHING AND INSTALLATION WITH BASKETS) FOR FULL DEPTH PAVEMENT REPAIR	EA	\$0.500	48	\$24.00					
	0150	6161098A	CHANGEABLE MESSAGE SIGN WITHOUT COMMUNICATION INTERFACE, CONTRACTOR FURNISHED / RETAINED	EA	\$3,000.000	1	\$3,000.00					
	0160	6169901	MISC.TEMPORARY TRAFFIC CONTROL	LS	\$20,000.000	0.500	\$10,000.00					
	5001	6131018	TIE BAR (DRILLING, FURNISHING AND INSTALLATION) FOR FULL DEPTH PAVEMENT REPAIR (TYPE L JOINTS) $$	EA	\$14.500	24	\$348.00					
Project Je	S3435 - T	otal					\$224,939.50					

Overall - Total Contract Adjustments This Estimate

No Contract Adjustments Exist on Contract

Line Item	ine Item Adjustments This Estimate													
Project Number	Line No.	Item Description	Adjustment Type	Other Item Adjustment Type	Comments	Adjustment Quantity	Line Item Adjustment Unit Price	Adjustment amount						
J6S3435	0100	FURNISHING AND PLACING CONCRETE MATERIAL FOR FULL DEPTH PAVEMENT	Material			-957.71000	\$345.00	(\$330,409.95)						

Revision 10/17/2025 Page 1 of 8



Missouri Department of Transportation Contractor's Pay Estimate Summary

Pay Estimate Created Date: November 17, 2025

Pro Estimat	gress e Num 7		620-F03 . West Contract	ting Company	Pay Period End November 15, 2025 No	riginal Contrac et Change Orde ırrent Contract	r Amount	\$13,898,000.00 \$4,350.00 \$13,902,350.00
Project Number	Line No.	Item Description	Adjustment Type	Other Item Adjustment Type	Comments	Adjustment Quantity	Line Item Adjustment Unit Price	Adjustment amount
J6S3435		REPAIR						
	0100	FURNISHING AND PLACING CONCRETE MATERIAL FOR FULL DEPTH PAVEMENT REPAIR			This adjustment offsets the original system- generated Material Payment Estimate Item Adjustment (0001) due to user estopr2 overridding Payment Estimate Exception 1 or the current Payment Estimate.	957.71000	\$345.00	\$330,409.95
	0340	MGS GUARDRAIL, 8 FT. POSTS, 6 FT 3 IN. SPACING	Construction Stockpile		Payment Estimate Item Adjustment generated Stockpile Transaction	d		\$38,613.00
	0350	MGS BRIDGE APPROACH TRANSITION SECTION (REGULAR/NO CURB)	Construction Stockpile		Payment Estimate Item Adjustment generated Stockpile Transaction	d		\$19,010.00
	0360	MGS END ANCHOR	Construction Stockpile		Payment Estimate Item Adjustment generated Stockpile Transaction	d		\$1,300.00
	0370	TYPE A CRASHWORTHY END TERMINAL (MASH)	Payment Estimate Item Adjustment generated Stockpile Transaction	d		\$32,850.00		
Total								\$91,773.00

Revision 10/17/2025 Page 2 of 8



Missouri Department of Transportation Contractor's Pay Estimate Summary Project Details

					C	ontract Project Informa	ation					
Project Number	Federal Proj. Number	Project Description	Route	County		Location of Work						
J6S3435	FAF 30-1(48)	Coldmill, resurface and crack fill bridges	30	FRANKLIN	from I-44 to Route PP in Jefferson County near High Ridge							
Totals I	by Job N	umbers										
J6S3435		ed Item Pay s Item Adjustn		s Item Pay	This Estimate \$224,939.50 \$91,773.00 \$316,712.50	Previous \$546,036.54 \$0.00 \$546,036.54	To Date \$770,976.04 \$91,773.00 \$862,749.04					
	Liqui	tive centive dated Damage · Contract Adji		3	\$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00					

Revision 5/29/2025 Page 3 of 8



Missouri Department of Transportation Contractor's Pay Estimate Summary Exceptions

Exceptions (Discrepancies) This Estimate Period

Exceptions / Discrepencies	Explanation	Entered By	Status
Estimate Exception Type: Insufficient Materials: Project J6S3435, Item 6131010, Project Item Line Number 0100, Material Set 613101096, Material 1005FACCNSCA - Natural Sand for Conc Class A, Acceptance Action Generic 1005FACCNSCA is insufficient.	Waiting on Cochran to install their concrete test results on their sample records. Modot Construction has been in contact with them.	estopr2	Overridden
Estimate Exception Type: Insufficient Materials: Project J6S3435, Item 6131010, Project Item Line Number 0100, Material Set 613101096, Material 100510CPCMLD - PCCP or Masonry 1" Max LS/DO, Acceptance Action Generic 100510CPCMLD is insufficient.	Waiting on Cochran to install their concrete test results on their sample records. Modot Construction has been in contact with them.	estopr2	Overridden

Revision 5/29/2025 Page 4 of 8



Missouri Department of Transportation Contractor's Pay Estimate Summary Contract Line Items and Total Paid for All Estimates

Total Paid / All Items / All Estimates (Including this Estimate)
Note: Posted Quantities and Values are based on Report Generated date and can differ from the posted amount at the time the Estimate was Generated.

Contract	Project No.	Category	Line No.	Item Code	Description	Bid Quantity	Net Change Order	Total Current Quantity	Unit	Total Posted Approved Qty	Unit Price	Total Value POSTED To Date (See report generated date)
250620-	J6S3435	0001	0010	1081000	SIGNET DBE REPORTING	1.00	0.00	1.00	LS	1.00	\$1,000.00	\$1,000.00
F03		0001	0020	2022010	REMOVAL OF IMPROVEMENTS	1.00	0.00	1.00	LS	0.00	\$20,000.00	\$0.00
		0001	0030	2159903	MISC.MODIFIED SHAPING SLOPES, CLASS III	3,648.00	0.00	3,648.00	LF	0.00	\$14.00	\$0.00
		0001	0040	4011209	BITUMINOUS PAVEMENT MIXTURE PG64-22, (BP-1)	27,400.00	0.00	0.00 27,400.00	TONS	0.00	\$64.00	\$0.00
		0001	0050	4030003	ASPHALTIC CONCRETE MIXTURE PG 70-22 (SP095C MIX)	23,860.00	0.00	23,860.00	TONS	0.00	\$78.25	\$0.00
		0001	0060	4030011	ASPHALTIC CONCRETE MIXTURE PG 70-22 (SP095CLP MIX)	28,670.00	0.00	28,670.00	TONS	0.00	\$79.25	\$0.00
		0001	0070	4030012	ASPHALTIC CONCRETE MIXTURE PG 76-22 (SP095CLP MIX)	50,180.00	0.00	50,180.00	TONS	0.00	\$79.50	\$0.00
		0001	0800	4071007	TACK COAT - NON-TRACKING	119,080.00	0.00	119,080.00	GAL	0.00	\$3.25	\$0.00
		0001	0090	4139905	MISC.HIGH FRICTION SURFACE TREATMENT	4,562.00	0.00	4,562.00	SQYD	0.00	\$18.45	\$0.00
		0001	0100	6131010	FURNISHING AND PLACING CONCRETE MATERIAL FOR FULL DEPTH PAVEMENT REPAIR	2,828.60	0.00	2,828.60	SQYD	957.71	\$345.00	\$330,409.95
		0001	0110	6131013	TYPE 1 OR 5 AGGREGATE FOR BASE (4 IN. THICK) (PAVEMENT REPAIR)	2,829.00	0.00	2,829.00	SQYD	0.00	\$0.50	\$0.00
		0001	0120	6131014	FULL DEPTH PAVEMENT REPAIR SAW CUT (FOR PERIMETER AND INTERNAL SAW CUTS)	11,930.00	0.00	11,930.00	LF	3,875.00	\$16.00	\$62,000.00
		0001	0130	6131015	DOWEL BAR (DRILLING, FURNISHING AND INSTALLATION) FOR FULL DEPTH PAVEMENT REPAIR	5,430.00	0.00	5,430.00	EA	1,461.00	\$12.00	\$17,532.00
		0001	0140	6131017	DOWEL BAR (FURNISHING AND INSTALLATION WITH BASKETS) FOR FULL DEPTH PAVEMENT REPAIR	2,900.00	0.00	2,900.00	EA	104.00	\$0.50	\$52.00
		0001	0150	6161098A	CHANGEABLE MESSAGE SIGN WITHOUT COMMUNICATION INTERFACE, CONTRACTOR FURNISHED / RETAINED	6.00	0.00	6.00	EA	3.00	\$3,000.00	\$9,000.00
		0001	0160	6169901	MISC.TEMPORARY TRAFFIC CONTROL	1.00	0.00	1.00	LS	0.50	\$20,000.00	\$10,000.00
		0001	0170	6181000	MOBILIZATION	1.00	0.00	1.00	LS	0.25	\$514,253.15	\$128,563.29
		0001	0180	6200015	PREFORMED THERMOPLASTIC PAVEMENT MARKING, 24 IN. WHITE	1,090.00	0.00	1,090.00	LF	0.00	\$17.00	\$0.00
		0001	0190	6200021	PREFORMED THERMOPLASTIC PAVEMENT MARKING, LEFT/RIGHT ARROW	157.00	0.00	157.00	EA	0.00	\$215.00	\$0.00
		0001	0200	6200027	PREFORMED THERMOPLASTIC PAVEMENT MARKING, COMBINATION STR/LT/RT	23.00	0.00	23.00	EA	0.00	\$315.00	\$0.00
		0001	0210	6200030	PREFORMED THERMOPLASTIC PAVEMENT MARKING, WORD (ONLY)	14.00	0.00	14.00	EA	0.00	\$325.00	\$0.00
		0001	0220	6200042	PREFORMED THERMOPLASTIC PAVEMENT MARKING, 12 IN WHITE, YIELD LINE TRIANGLES	164.00	0.00	164.00	EA	0.00	\$17.00	\$0.00
		0001	0230	6205901A	4 IN. YELLOW HIGH BUILD WATERBORNE PAVEMENT MARKING PAINT, TYPE L BEADS	172,870.00	0.00	172,870.00	LF	0.00	\$0.19	\$0.00
		0001	0240	6205902A	6 IN. WHITE HIGH BUILD WATERBORNE PAVEMENT MARKING PAINT, TYPE L BEADS	406,029.00	0.00	406,029.00	LF	0.00	\$0.28	\$0.00
		0001	0250	6205903A	6 IN. YELLOW HIGH BUILD WATERBORNE PAVEMENT MARKING PAINT, TYPE L BEADS	114,690.00	0.00	114,690.00	LF	0.00	\$0.27	\$0.00
		0001	0260	6206124A	24 IN. WHITE STANDARD WATERBORNE PAVEMENT MARKING PAINT, TYPE P BEADS	1,203.00	0.00	1,203.00	LF	0.00	\$5.00	\$0.00
		0001	0270	6209901	MISC.TEMPORARY PAVEMENT MARKING PAINT	1.00	0.00	1.00	LS	0.00	\$72,500.00	\$0.00
		0001	0280	6209902	MISC.LANE REDUCTION ARROW, PREFORMED THEMOPLASTIC PAVEMENT MARKING	6.00	0.00	6.00	EA	0.00	\$1,200.00	\$0.00
		0001	0290	6221001	COLDMILLING BITUMINOUS PAVEMENT FOR REMOVAL OF SURFACING (3 IN. THICK OR LESS)	380,918.00	0.00	380,918.00	SQYD	0.00	\$1.65	\$0.00
		0001	0300	6224010	MODIFIED COLDMILLING (DEPTH TRANSITIONS)	34,726.00	0.00	34,726.00	SQYD	0.00	\$6.00	\$0.00
		0001	0310	6261000A	BITUMINOUS SHOULDER RUMBLE STRIP	3,886.00	0.00	3,886.00	STA	0.00	\$12.00	\$0.00
		0001	0320	6261001	BITUMINOUS CENTERLINE RUMBLE STRIP	412.00	0.00	412.00	STA	0.00	\$15.00	\$0.00
		0001	0330	6274000	CONTRACTOR FURNISHED SURVEYING AND STAKING	1.00	0.00	1.00	LS	0.00	\$39,017.73	\$0.00
		0010	0340	6061061	MGS GUARDRAIL, 8 FT. POSTS, 6 FT 3 IN. SPACING	2,287.50	0.00	2,287.50	LF	0.00	\$30.00	\$0.00
		0010	0350	6061069	MGS BRIDGE APPROACH TRANSITION SECTION (REGULAR/NO CURB)	10.00	0.00	10.00	EA	0.00	\$4,000.00	\$0.00
		0010	0360	6061080	MGS END ANCHOR	2.00	0.00	2.00	EA	0.00	\$1,800.00	\$0.00
		0010	0370	6063014	TYPE A CRASHWORTHY END TERMINAL (MASH)	18.00	0.00	18.00	EA	0.00	\$3,800.00	\$0.00
		0030	0380	9028500	CABLE, LOOP DETECTOR, IN DUCT	5,030.00	0.00	5,030.00	LF	0.00	\$5.40	\$0.00
		0040	0390	9031010	CONCRETE FOOTINGS, EMBEDDED	1.10	0.00	1.10	CUYD	0.00	\$2,500.00	\$0.00
		0040	0400	9031220	PIPE POSTS	530.00	0.00	530.00	LB	0.00	\$8.00	\$0.00
		0040	0410	9031242	36 IN. SURFACE-MOUNT DELINEATOR POST	2.00	0.00	2.00	EA	0.00	\$180.00	\$0.00
		0070	0420	7040163	CONCRETE CRACK FILLER	14,164.00	0.00	14,164.00	SQYD	14,164.00	\$14.95	\$211,751.80
		0001	5001	6131018	TIE BAR (DRILLING, FURNISHING AND INSTALLATION) FOR FULL DEPTH PAVEMENT REPAIR (TYPE L JOINTS)	0.00	300.00	300.00	EA	46.00	\$14.50	\$667.00
	Project J	S3435 - To	tal Value	Posted to D	Date as of Report Generated Date							\$770,976.04
250620-F0	03 Overall	- Total Val	ue Poste	d to Date as	of Report Generated Date							\$770,976.04

Revision 5/29/2025 Page 5 of 8



Missouri Department of Transportation Contractor's Pay Estimate Summary Installed Locations of Paid Line Items (This Estimate Only)

The information below this line is supplemental to the Estimate and is provided for confirmation of detail, location and quantity of work.

Project: J6S3435

Line Number	Item Code	Description	DWR Date	DWR Approval Date	Posting Sequence No.	Quantity Posted	Units	Location	From Station/ Log Mile	Offset/ Distance	To Station/ Log Mile	Offset/ Distance	Comments
100	6131010	FURN & PLACE CONC MATL FOR FULL DEPTH	11/3/25	11/4/25	1	80.00	SQYD	EB Rte. 30.	3.154		3.252		
			11/4/25	11/7/25	1	102.70	SQYD		2.635		2.653		1 - 60'x13' 2 - 6'x12'
			11/5/25	11/6/25	1	72.00	SQYD	WB Rte. 30.	2.666		2.909		
			11/6/25	11/7/25	1	56.00	SQYD		1.595		2.627		7 - 6'x12' pavement repairs
			11/7/25	11/8/25	1	56.00	SQYD	WB Rte. 30.	3.044		3.33		
			11/12/25	11/14/25	1	88.00	SQYD		3.275		3.403		8 - 6'x12' 1 - 30'x6' 1 - 6'x6'
			11/13/25	11/17/25	1	40.00	SQYD	WB Rte. 30.	4.932		5.042		
20	6131014	FULL DEPTH PAVEMENT REPAIR SAW CUT (FOR	11/3/25	11/4/25	1	360.00	LF	EB Rte. 30.	3.154		3.252		
			11/4/25	11/7/25	1	324.00	LF		2.635		2.653		1 - 60'x13' 2 - 6'x12'
			11/5/25	11/6/25	1	276.00	LF	WB Rte. 30.	2.666		2.909		
			11/6/25	11/7/25	1	216.00	LF		1.595		2.627		7 - 6'x12' pavement repairs
			11/7/25	11/8/25	1	210.00	LF	WB Rte. 30.	3.044		3.33		
			11/12/25	11/14/25	1	378.00	LF		3.275		3.403		
			11/13/25	11/17/25	1	180.00	LF	WB Rte. 30.	4.932		5.042		
130	6131015	DOWEL BAR (DRILLING, FURNISHING AND INST	11/3/25	11/4/25	1	162.00	EA	EB Rte. 30.	3.154		3.252		
			11/4/25	11/7/25	1	52.00	EA		2.635		2.653		1 - 60'x13' 2 - 6'x12'
			11/5/25	11/6/25	1	144.00	EA	WB Rte. 30.	2.666		2.909		
			11/6/25	11/7/25	1	115.00	EA		1.595		2.627		7 - 6'x12' pavement repairs
			11/7/25	11/8/25	1	120.00	EA	WB Rte. 30.	3.044		3.33		
			11/12/25	11/14/25	1	143.00	EA		3.275		3.403		
			11/13/25	11/17/25	1	80.00	EA	WB Rte. 30.	4.932		5.042		
140	6131017	DOWEL BAR (FURNISH AND INSTALL WITH BASK	11/4/25	11/7/25	1	36.00	EA		2.635		2.653		1 - 60'x13' 2 - 6'x12'
			11/12/25	11/14/25	1	12.00	EA	LM 3.403					
50	6161098A	CHANGEABLE MESSAGE SIGN WITHOUT COMMUNICATION INTERFACE, CONTRACTOR FURNISHED / RETAINED	11/12/25	11/14/25	1	1.00	EA	47					
60	6169901	MISC.	11/13/25	11/17/25	1	0.50	LS	Rte. 30.	1		31		
001	6131018	TIE BAR (DRILL, FURN & INSTAL) (TYPE L	11/4/25	11/7/25	1	18.00	EA		2.635		2.653		1 - 60'x13' 2 - 6'x12'
			11/12/25	11/14/25	- 1	6.00	EA	LM 3.403					

The information below this line are details for Construction Signs (if applicable). No Data Available

Revision 6/5/2025 Page 6 of 8



Line Item Adjustments by Estimate

Contract ID: 250620-F03

Project	Line	Description	Adjustment Type	Other Adjustment Type	Est. Number	Created Date	Created By	Amount	Remarks
J6S3435	0100	FURN & PLACE CONC MATL	Material		6	Nov 3, 2025	SYSTEM	(\$159,738.45)	
		FOR FULL DEPTH			6	Nov 3, 2025	SYSTEM	\$159,738.45	This adjustment offsets the original system-generated Material Payment Estimate Item Adjustment (0001) due to user bakere2 overridding Payment Estimate Exception 2 on the current Payment Estimate.
					7	Nov 17, 2025	SYSTEM	(\$330,409.95)	
					7	Nov 17, 2025	SYSTEM	\$330,409.95	This adjustment offsets the original system-generated Material Payment Estimate Item Adjustment (0001) due to user estopr2 overridding Payment Estimate Exception 1 on the current Payment Estimate.
				- Total				\$0.00	
			Material - Tot	al				\$0.00	
	0100 -	Total						\$0.00	
	0140	DOWEL BAR (FURNISH AND	Material		6	Nov 3, 2025	SYSTEM	(\$28.00)	
		INSTALL WITH BASK			6	Nov 3, 2025	SYSTEM	\$28.00	This adjustment offsets the original system-generated Material Payment Estimate Item Adjustment (0002) due to user bakere2 overridding Payment Estimate Exception 3 on the current Payment Estimate.
				- Total				\$0.00	
			Material - Tot	al				\$0.00	
	0140 -	Total						\$0.00	
	0340	MGS GUARDRAIL, 8 FT. POSTS, 6 FT 3 IN	Construction Stockpile STMI		7	Nov 17, 2025	SYSTEM	\$38,613.00	Payment Estimate Item Adjustment generated Stockpile Transaction
			STIVII	- Total				\$38,613.00	
			Construction	Stockpile S1	MI - Total			\$38,613.00	
	0340 -	Total						\$38,613.00	
	0350	MGS BRIDGE APP. TRANS SEC (REG/NO CURB)	Construction Stockpile STMI		7	Nov 17, 2025	SYSTEM	\$19,010.00	Payment Estimate Item Adjustment generated Stockpile Transaction
				- Total				\$19,010.00	
			Construction	Stockpile ST	MI - Total			\$19,010.00	
	0350 -				_		01/0==1/	\$19,010.00	
	0360	MGS END ANCHOR	Construction Stockpile STMI		7	Nov 17, 2025	SYSTEM	\$1,300.00	Payment Estimate Item Adjustment generated Stockpile Transaction
				- Total				\$1,300.00	
			Construction	Stockpile S1	MI - Total			\$1,300.00	
	0360 -		Canati		7	Nev 47	CVCTEA.	\$1,300.00	Downers February Item Adjustment you are to deal with Towards
	0370	TYPE A CRASHWORTHY	Construction Stockpile		7	Nov 17, 2025	SYSTEM	\$32,850.00	Payment Estimate Item Adjustment generated Stockpile Transaction
		END TERMINAL (MASH)	STMI	- Total				\$32,850.00	
			Construction	Stockpile S1	MI - Total			\$32,850.00	
	0370 -	Total						\$32,850.00	
	5001	TIE BAR (DRILL, FURN & INSTAL)	Material		6	Nov 3, 2025	SYSTEM	(\$275.50)	
		(TYPE L			6	Nov 3, 2025	SYSTEM	\$275.50	This adjustment offsets the original system-generated Material Payment Estimate Item Adjustment (0003) due to user bakere2 overridding Payment Estimate Exception 4 on the current Payment Estimate.
				- Total				\$0.00	
			Material - Tot	al				\$0.00	
	5001 -	Total						\$0.00	
J6S3435 -	Total							\$91,773.00	
Overall -	Total							\$91,773.00	

MoDOT

Contract Adjustments for Contract - 250620-F03

There are no contract adjustments to display for this contract.

Revision 5/29/2025 Page 8 of 8